

Jan Simon Döring
jan.simon.doering@rwth-aachen.de

An Architecture for Self-Organizing Continuous Delivery Pipelines

Master Thesis – Final Talk

Towards Continuous Delivery 2.0

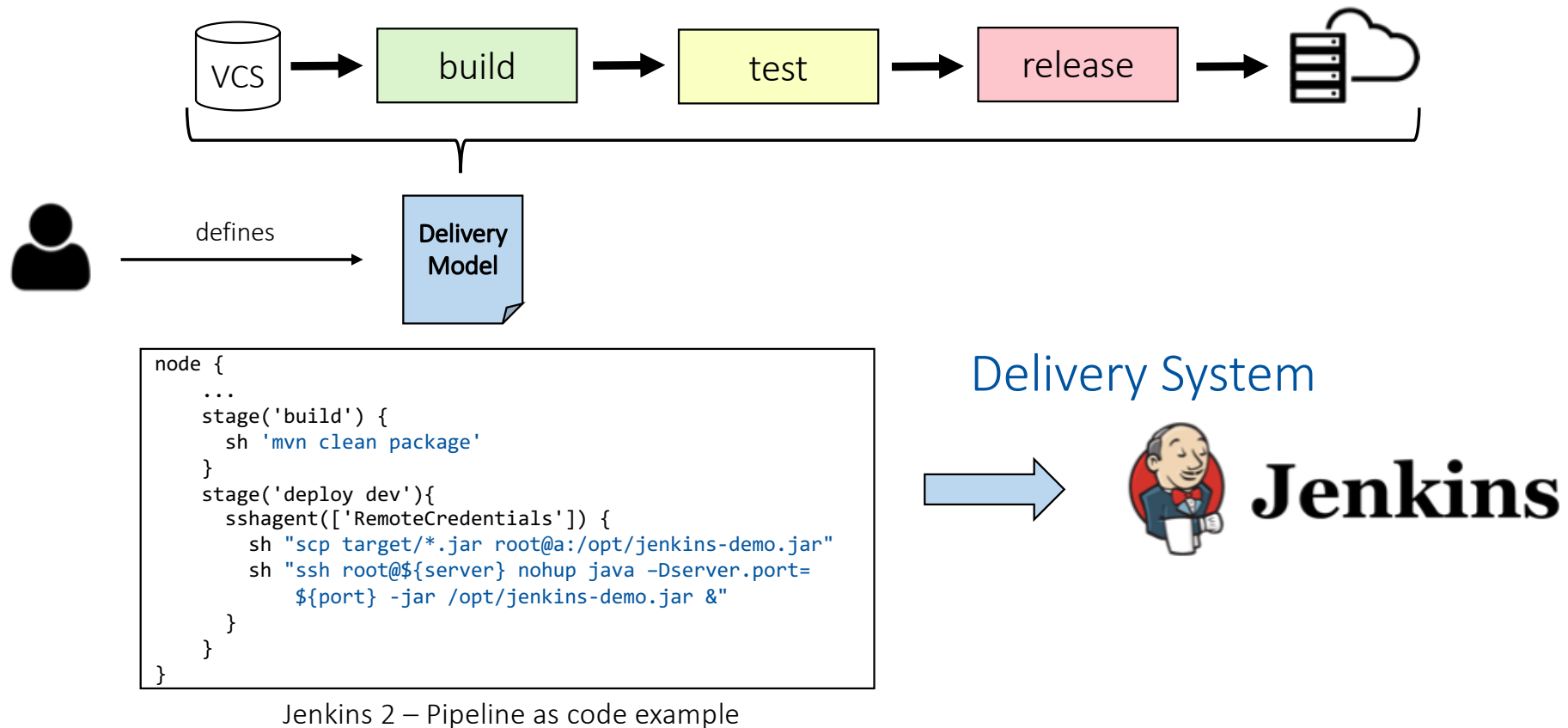
The next generation Software Delivery Systems



Continuous Delivery is a set of principles and practices to **reduce** the **cost**, **time** and **risk** of delivering incremental changes to users

Humble, Farley

Current generation Software Delivery Systems



„The build scripts are **complicated** or **complex**“

Problems, causes and solutions when adopting continuous delivery—A systematic literature review

Laukkanen, Itkonen, Lassenius - Information and Software Technology (Feb. 2017)

A delivery model **change** causes a failure
of the next build with a **probability of 40%**.

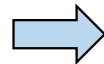
Mining Changes of Build Processes in the Context of Continuous Integration

Benedikt Holmes – Bachelor Thesis RWTH Aachen (2017)

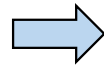


“The build system **cannot** be **modified flexibly**”

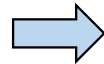
New technologies



New process steps



...



Build Hero

Laukkanen, Itkonen, Lassenius

“Problems, causes and solutions when adopting continuous delivery—A systematic literature review”

Information and Software Technology (Feb. 2017)

Challenges

- Project **Evolution**
 - Technical Evolution (e.g. new tools)
 - Process Evolution (e.g. new process activities)
 - Organizational Evolution (e.g. new policy)
- **Modeling Usability**
 - Minimize required knowledge (technical & process)
 - Support the user

Be flexible!

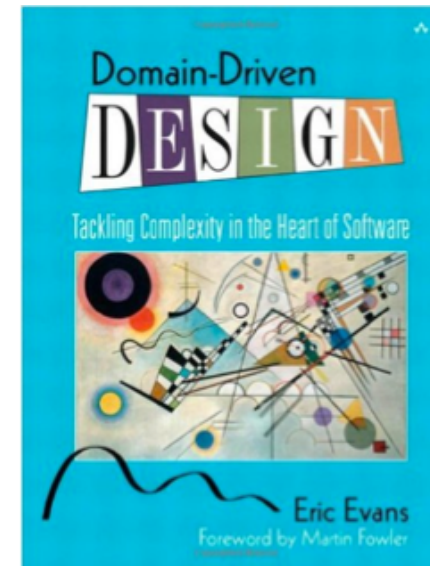
Be maintainable!

Model Simplification!

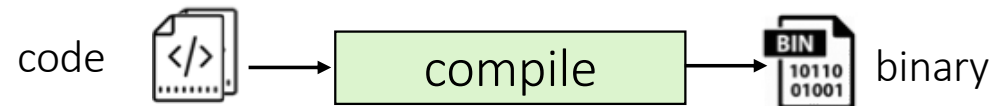
Provide Assistance
via Tooling!

Domain Driven Design

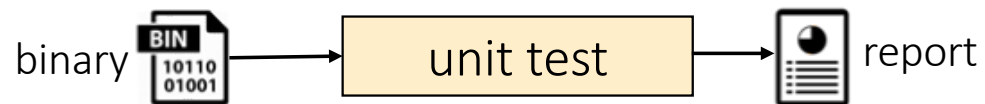
Tackling Complexity in the Heart of Software



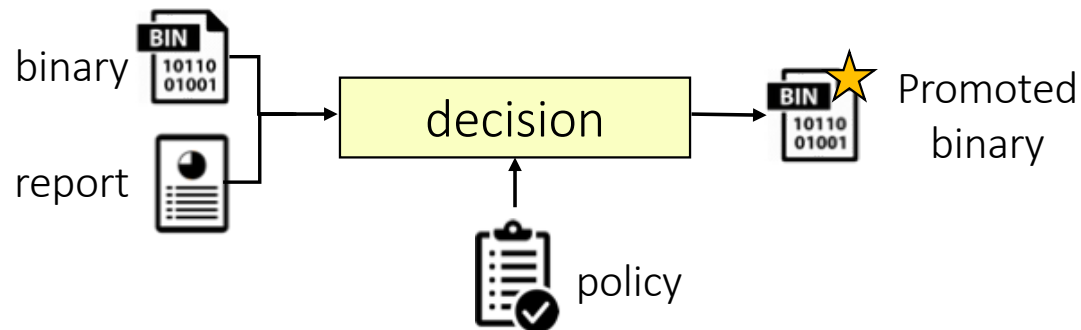
Delivery Process Abstractions



Transformation

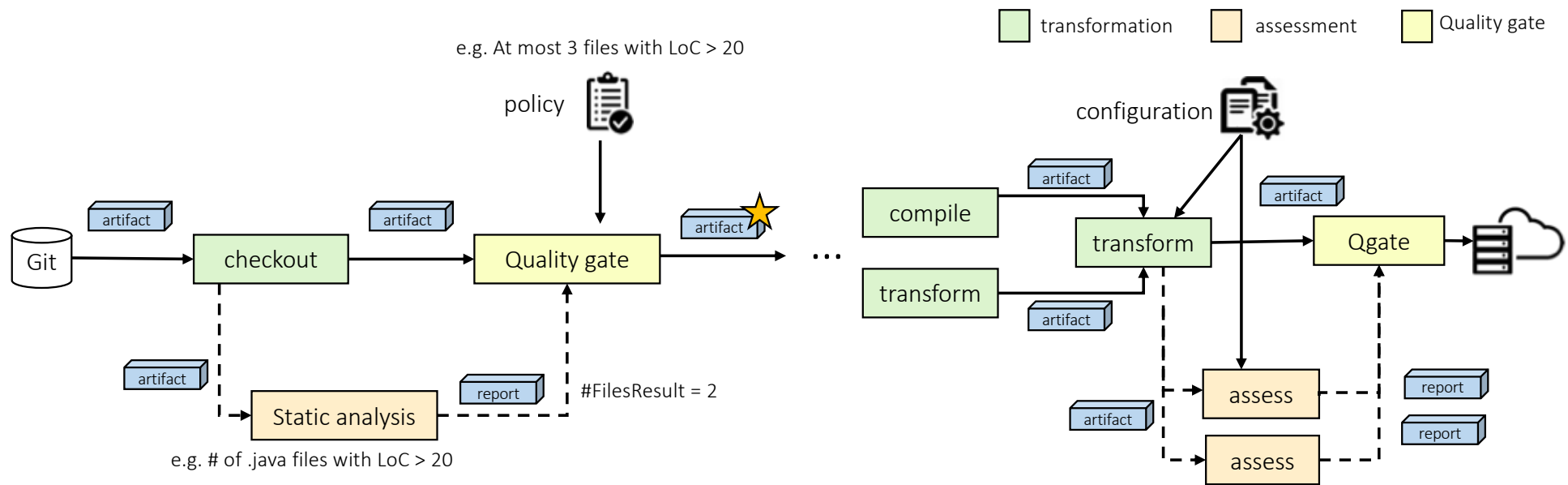


Assessment

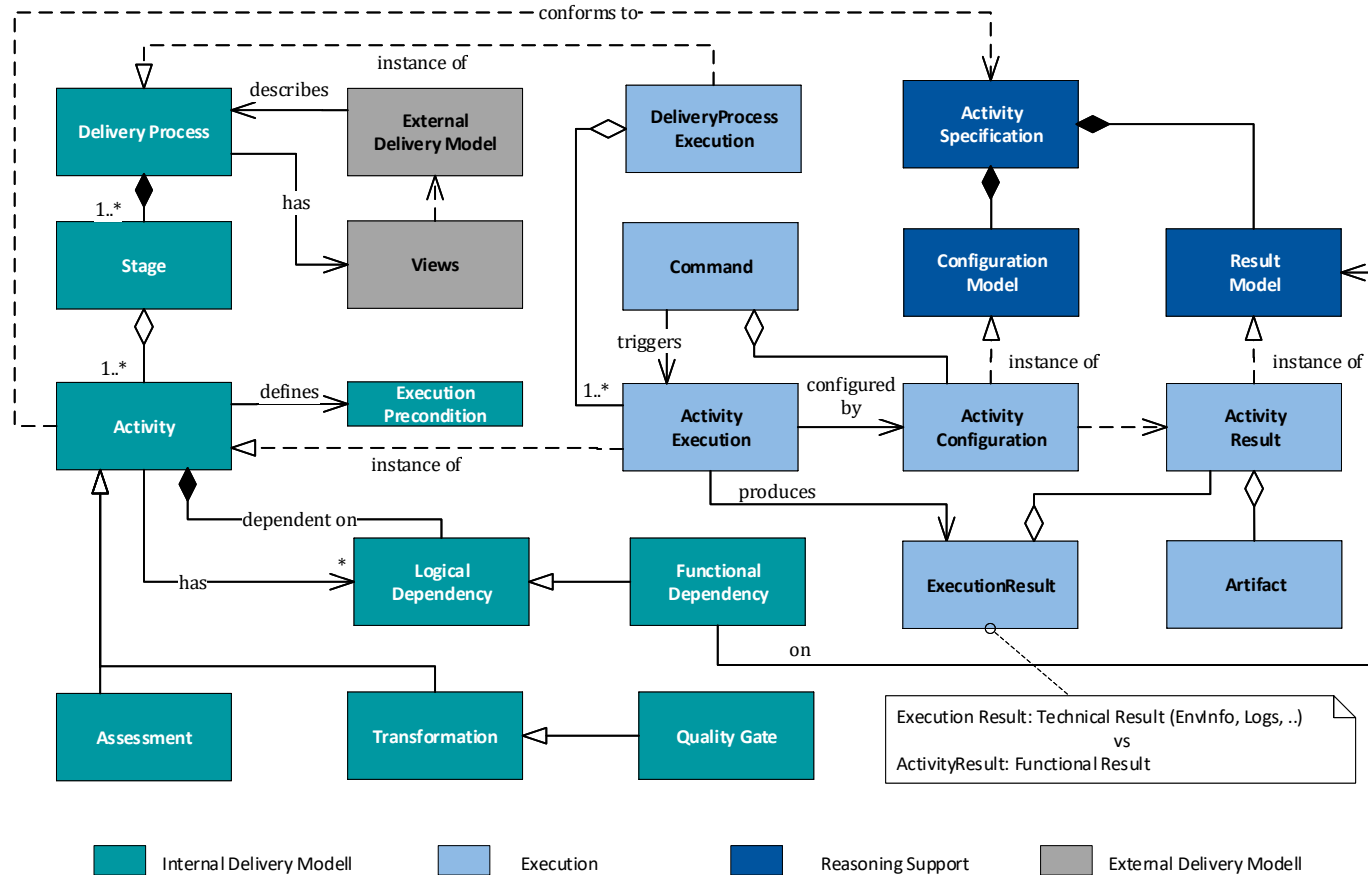


Quality Gate

Inspired by J. Hermanns
„Evolution of Build Artifacts in Continuous Delivery“
Bachelor Thesis, RWTH Aachen (2015)

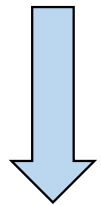
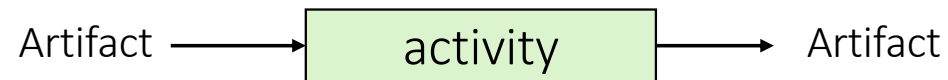


Domain Driven Design – Core Domain



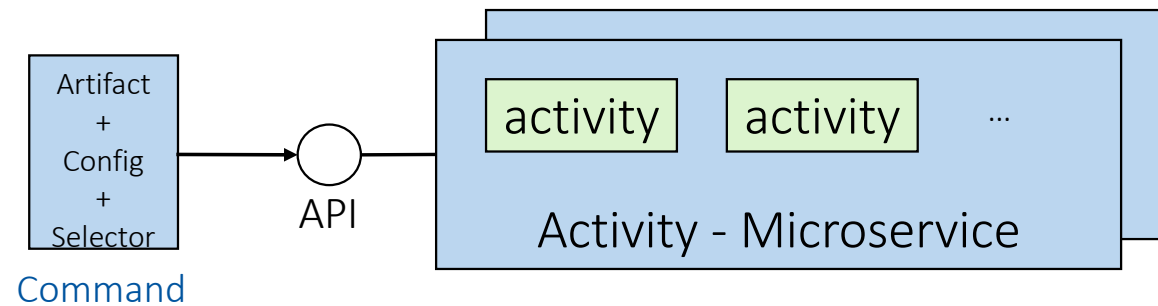
Central Design Decisions

Conceptual
level

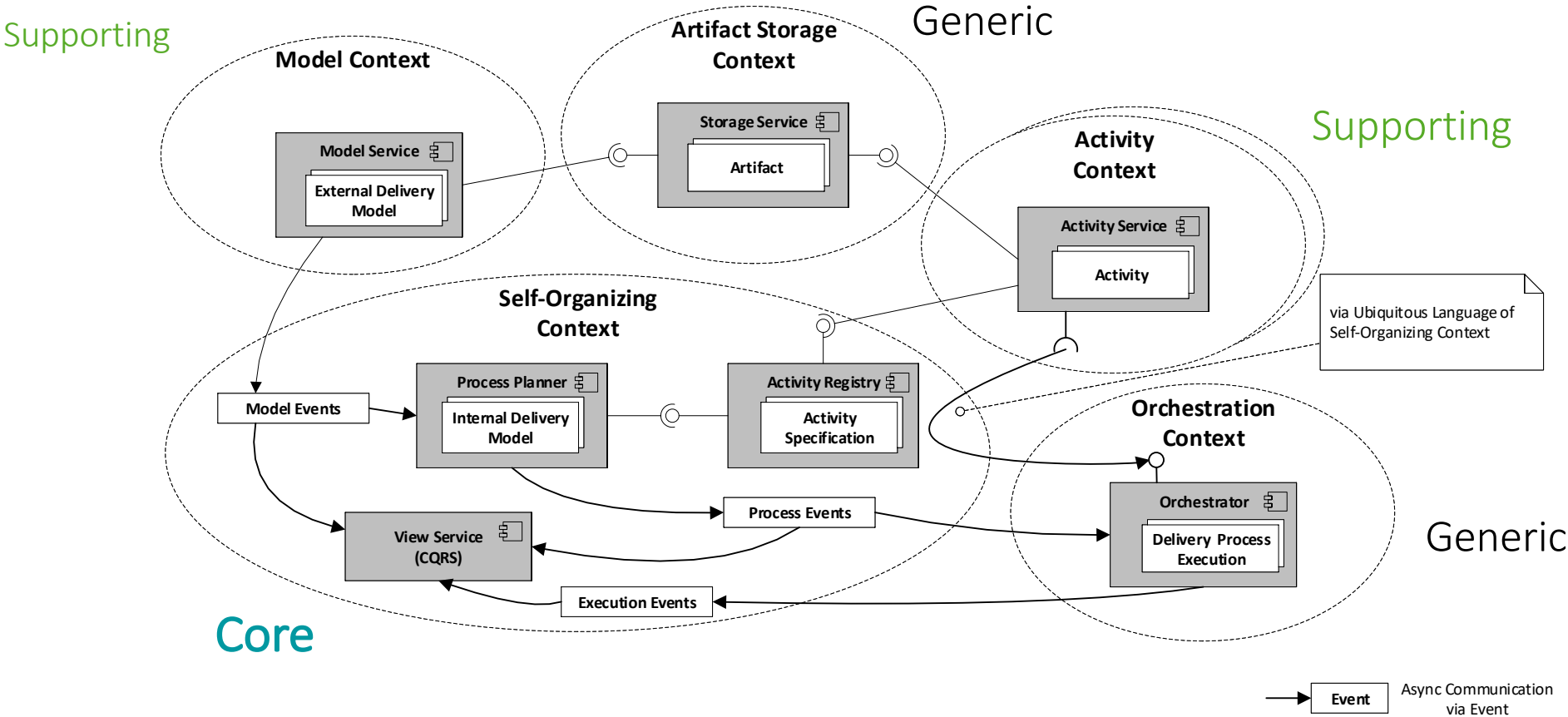


Isolation & Autonomy
Standardized Interface } Service Principles

Architecture
level



Central Design Decisions



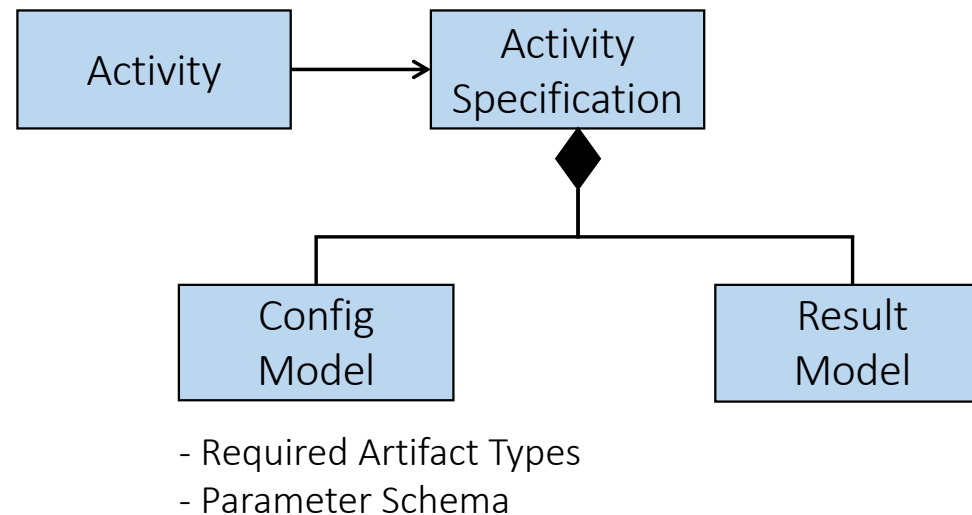
Self-Organization

Analyze, generate, adapt and optimize
the delivery model by the system itself



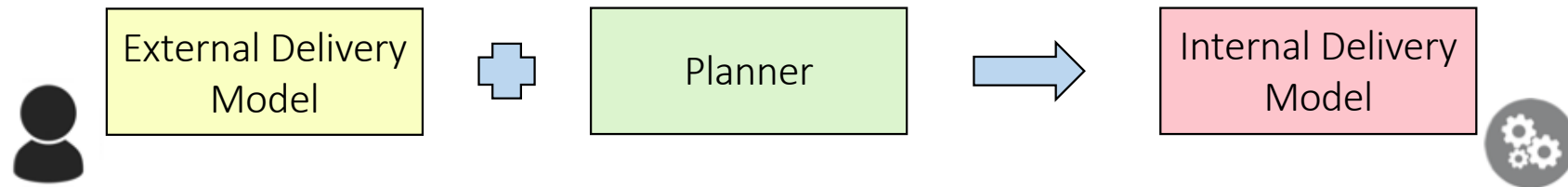
Activity Specification

- Be explicit about input / output schema
- Allows for reasoning



Self-Organizing

- Idea: Tackle modeling challenge by **automatic planning**



- Reduce required knowledge
 - Compliance & Best practices
 - Optimization
 - Automatic evolution
- Model **Separation** allows for **custom** (tailored) description languages

Pipeline Description Language

stages:

Stage Definitions

- **name:** build
- transformations:**
 - checkout
 - compile
 - jar

transformations:

Transformation Definitions

- **name:** checkout
 - service:** git-service
 - activity:** checkout
 - configuration:**
 - repositoryUri:** https://github.com/spring-...
- **name:** compile
 - service:** maven-service
 - activity:** compile
 - dependsOn:**
 - **alias:** repo
 - ref:** p://this/transformations/checkout
 - configuration:**
 - workspace:** "@repo"

assessments:

Assessment Definitions

- **name:** unitTests
- service:** maven-service
- activity:** test
- dependsOn:**
 - **alias:** compile
 - ref:** p://this/transformations/compile
 - **alias:** repo
 - ref:** p://this/transformations/checkout
- configuration:**
 - pom:** "@repo"
 - classes:** "@compile"

qualityGates:

Quality Gate Definitions

- **strategy:** auto
- policies:**
 - **name:** unitTestPolicy
 - interpretation:** threshold
 - ref:** p://this/assessments/unitTests
 - actualValue:** passedRate
 - setPoint:** 1

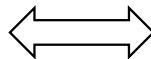
Planning Operations

- Add / remove / modify stage
- Add / remove / modify activity
- Add dependencies

- **name:** compile
service: maven-service
activity: compile

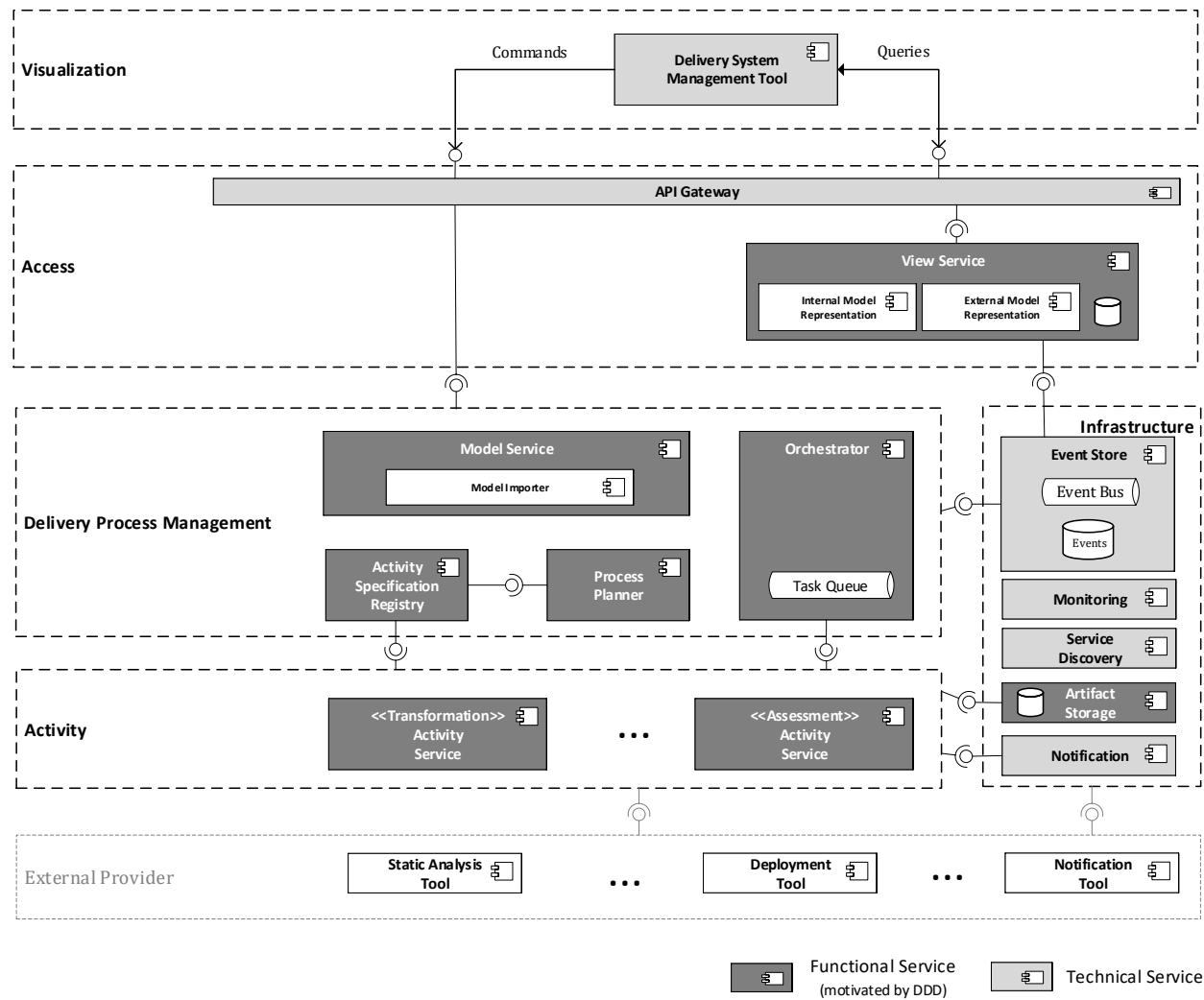
- **name:** assemble
service: maven-service
activity: assemble

Semantically
equivalent

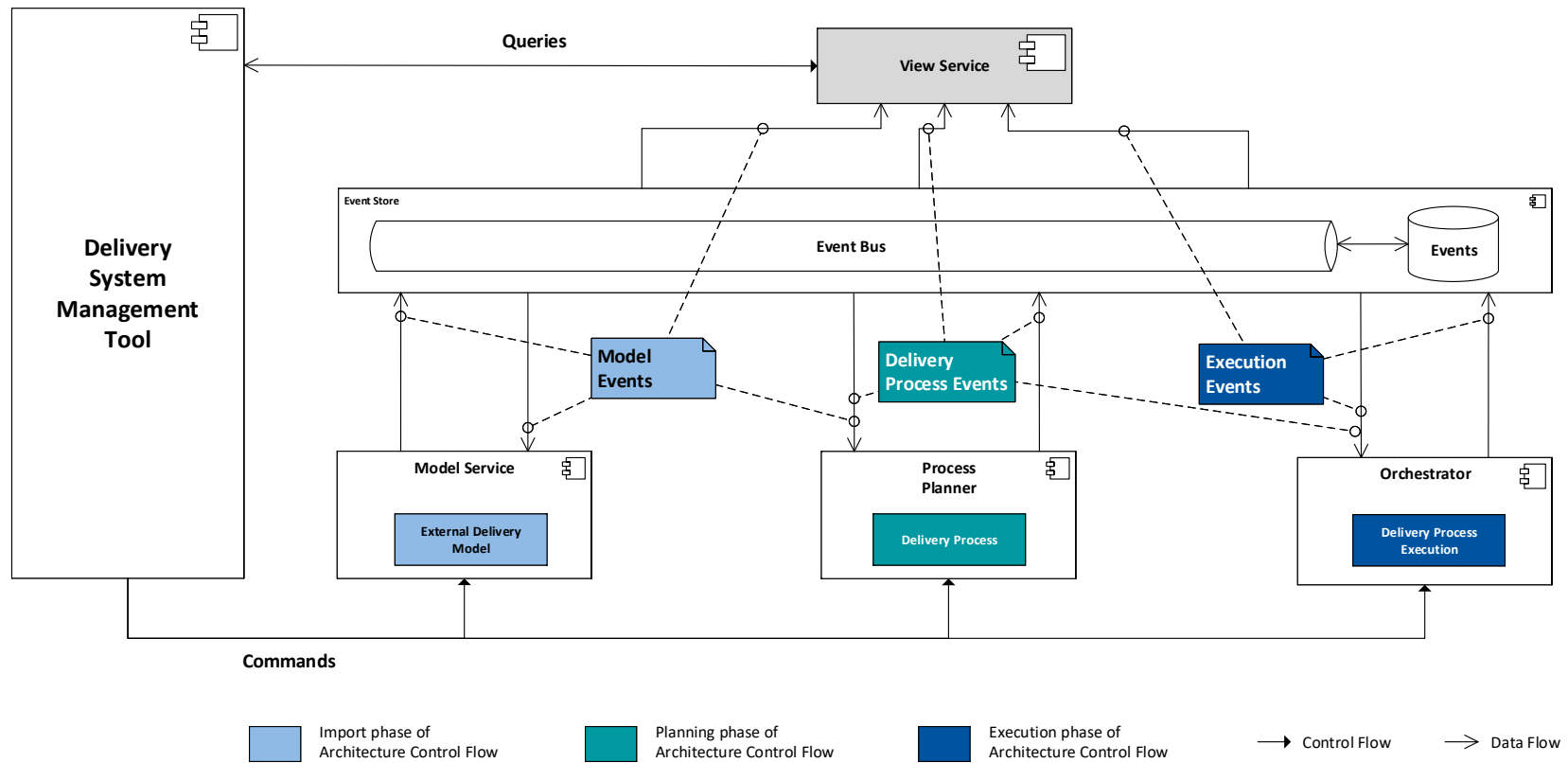


- **name:** compile
service: maven-service
activity: compile
dependsOn:
- **alias:** repo
ref: p://this/transformations/checkout/workspace
configuration:
workspace: "@repo"

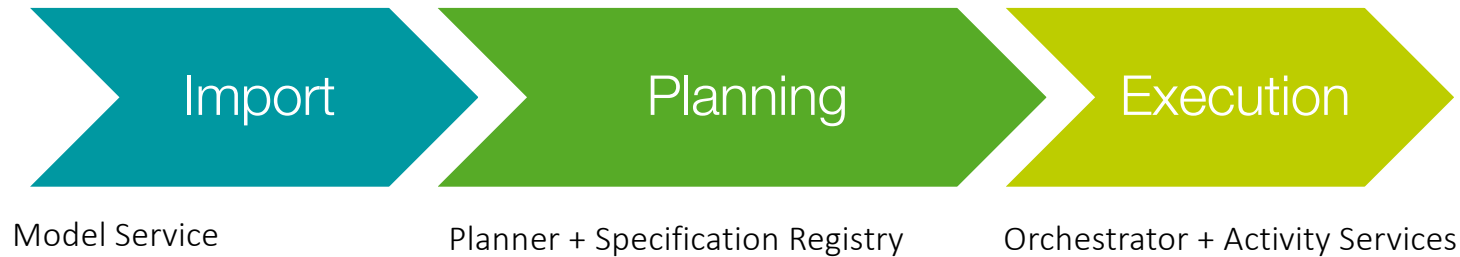
- **name:** assemble
service: maven-service
activity: assemble
configuration :
workspace: "@repo"
classes: "@compile"
dependsOn:
- **alias:** repo
ref: p://this/transformations/checkout/workspace
- **alias:** compile
ref: p://this/transformations/compile/classes



Architecture Dynamics

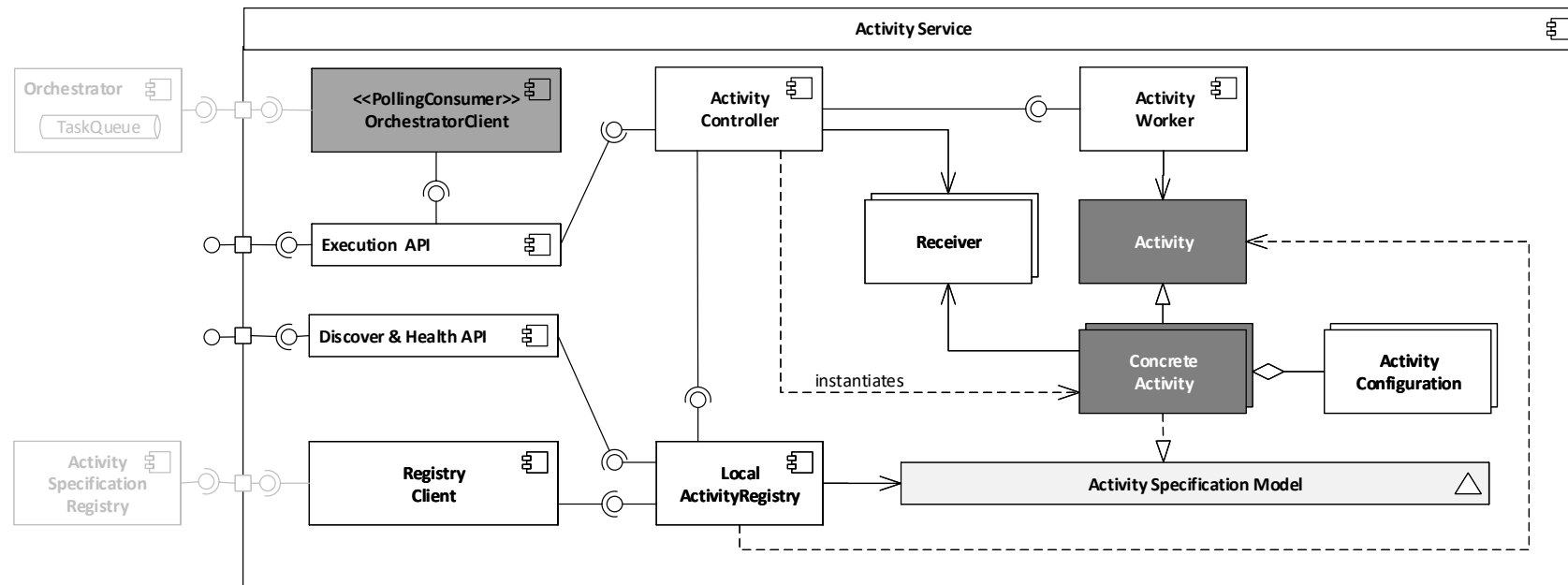


Core Delivery Framework



- **Import:** M2M from external to internal delivery model
- **Planning:** Adapt & Optimize model
 - Model-based planning: Consider [specified](#) activities
 - Project-based planning: additionally use [project data](#), other external sources ..
- **Execution:** Perform modeled activities

Activity Service Blueprint



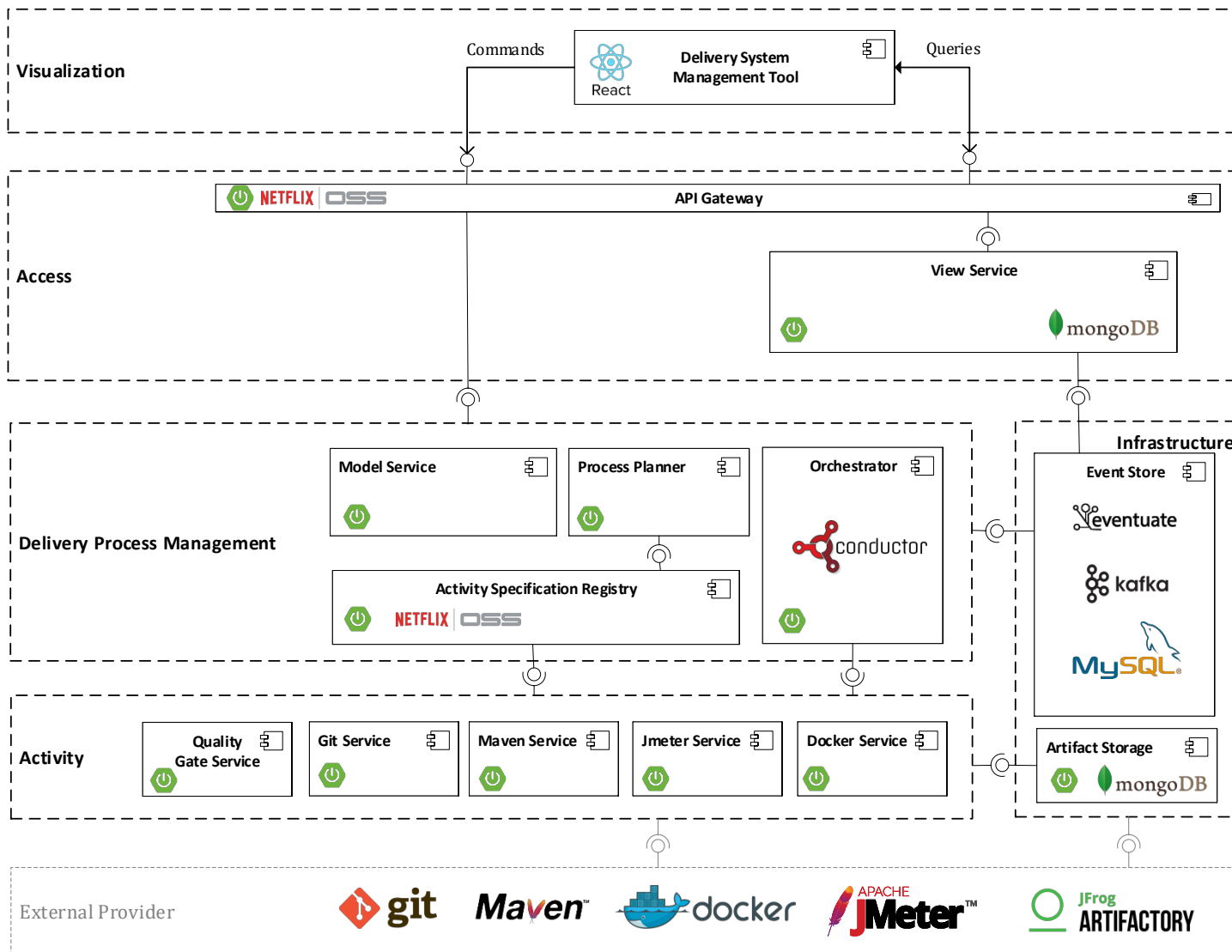
- For Java Spring Services
- Eases development of new activity services
 - Derives specification
 - Registers specification
 - Provides execution API
 - Orchestrator interaction

```
@PipelineCommand(name = "checkout", type = CommandType.TRANSFORMATION)
public class GitCheckoutCmd implements Command<GitCheckoutResult> {

    private final GitCheckoutProperties properties;
    private final GitExecutor git;

    public GitCheckoutCmd(GitCheckoutProps properties, GitClient git) {
        this.properties = properties;
        this.git = git;
    }

    @Override
    public GitCheckoutResult execute(ExecutionMonitor monitor) {
        //implement me
    }
}
```



DEMO

> jmeter-service: 2 Commands

> **git-service**: 4 Commands

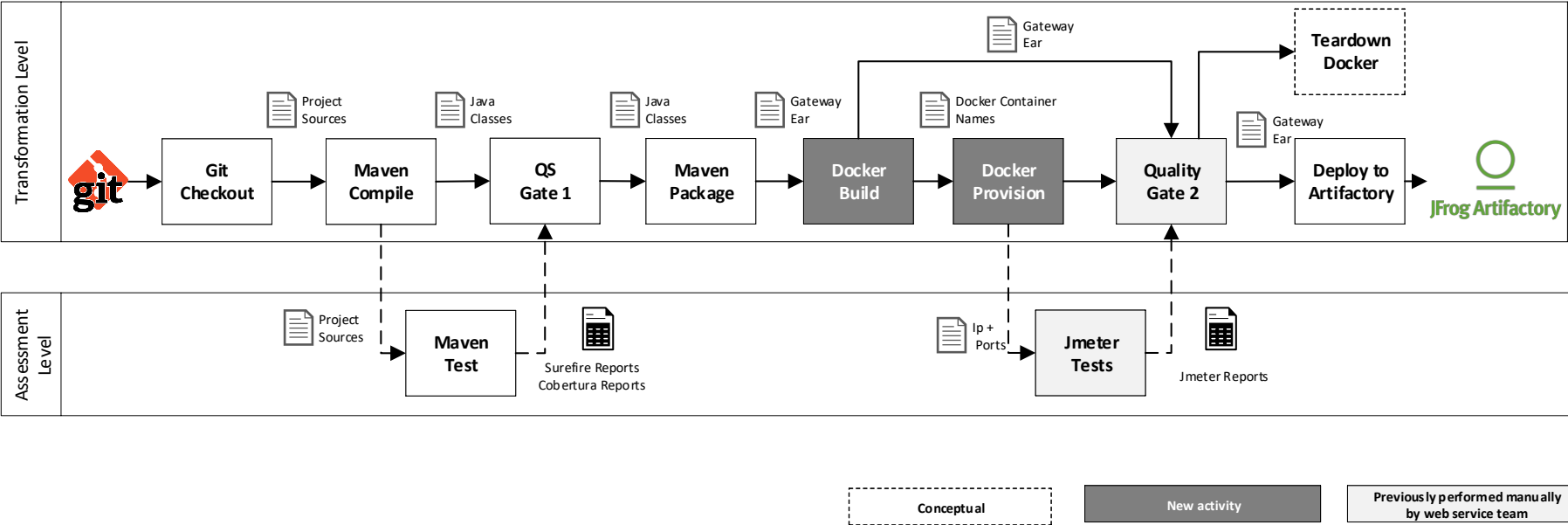
- > maven-service: 5 Commands

> docker-service: 2 Commands

Case Study

- Industry project: [IBE Web Service](#) (API Gateway)
 - 65k LoC, ~18 team members
- Tech: Java EE, Maven
- Dependencies: Database, Keycloak
- Tests: Junit, Jmeter
- Objective:
 - Is the core domain [applicable](#)?
 - Can [new technologies](#) be integrated easily?
 - What is the [impact of Self-Organization](#)?

Case Study – Delivery Process



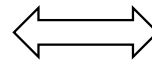
Case Study – Simplify model by automatic mapping

Manual Model

```
stages:
  - name: buildTTGateway
    transformations:
      - checkout
      - compile
      - assemble
  # ...
transformations:
  # ...
  - name: assemble
    service: maven-service
    activity: assemble
    configuration:
      workspace: "@repo"
      classes: "@compile"
    dependsOn:
      - alias: repo
        ref: p://this/transformations/checkout/workspace
      - alias: compile
        ref: p://this/transformations/compile/classes
  # ...
assessments:
  # ...
qualityGates:
  # ...
```

- LoC = 124
- “Complexity” = 18

Semantically
equivalent



Planned Model

```
stages:
  - name: buildTTGateway
    transformations:
      - checkout
      - compile
      - assemble
  # ...
transformations:
  # ...
  - name: assemble
    service: maven-service
    activity: assemble
  # ...
assessments:
  # ...
qualityGates:
  # ...
```

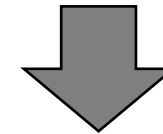
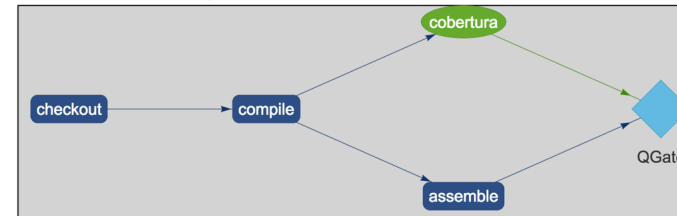
- LoC = 66
- “Complexity” = 1

Complexity = 1 + Number of dependencies (similar to McCabe)

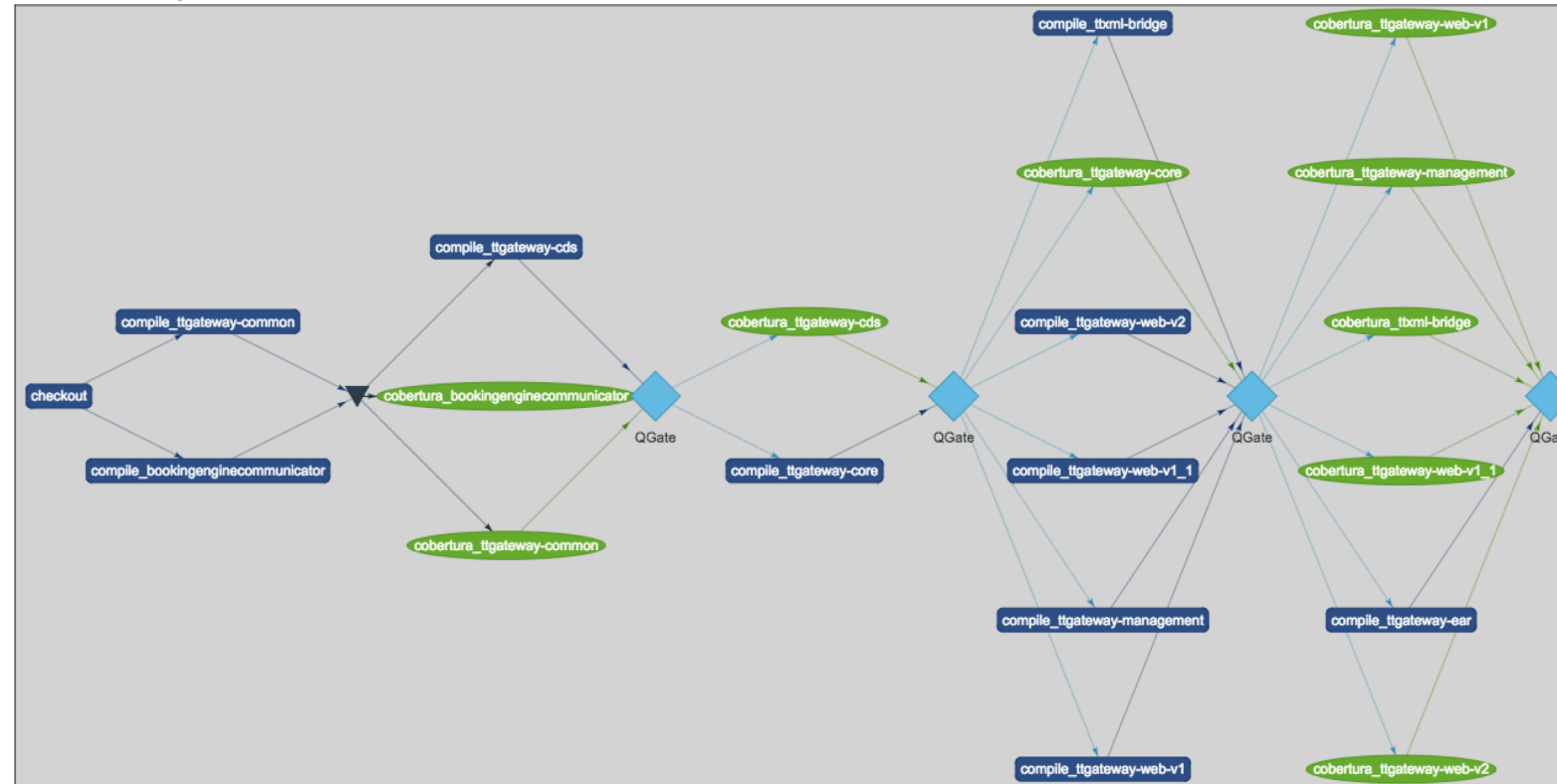
Case Study – Project Planner

- Maven Planner
 - Analyzes maven sub-modules
 - Optimization goal: **Fail-fast**

buildTTGateway



buildTTGateway



Execution Speedup: -9,14%

Fails up to 3.31 times faster

Test Failure Seeding

Case Study - Conclusion

- Core domain applicable?
 - 100% coverage of process with concepts
 - No adoptions required
- Can new technologies be integrated easily?
 - We added a Jmeter Service & Docker Service
 - No adoptions to existing services
 - Activity Service SDK
- Impacts of Self-Organization
 - Reduced LoC by ~47%, Less complex
 - Up to 3,31 times faster feedback
 - Stakeholder Feedback: Reduced transparency (“magic”)



- Complex System (structural)
- Activity Implementation Overhead (“first implement, then use”)



Too much overhead for small projects

Future Work

- Modeling Tools
 - E.g. Graphical or Smart Tooling (auto-completion, recommendation)
- Improve Validation
 - Smells and anti-pattern detection
 - Policy-based
- Extended Planning
 - Dynamic (Re-) Planning
 - More planners & multi-target planning
 - Learning from history
- Delivery Ecosystem



Summary

Challenges

- **Project Evolution**
 - Technical Evolution (e.g. new tools)
 - Process Evolution (e.g. new process activities)
 - Organizational Evolution (e.g. new nonfunctional reqs / policies)

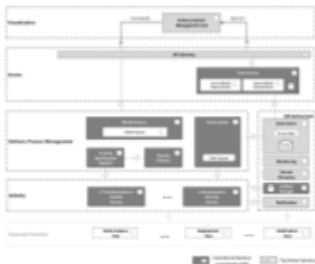
Be flexible!

Be maintainable!
- **Modeling Usability**
 - Minimize required knowledge (technical & process)
 - No assistance

Model Simplification!

Provide Assistance via Tooling!

Domain Driven Design – Core Domain

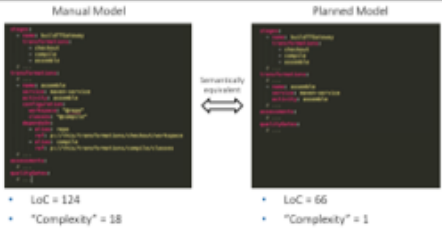


Core Delivery Framework



- **Import:** M2M from external to internal delivery model
- **Planning:** Adapt & Optimize model
 - Model-based planning: Consider *specified* activities
 - Project-based planning: additionally use *project data*, other external sources ..
- **Execution:** Perform modeled activities

Case Study – Simplify model by automatic mapping



Complexity = 1 + Number of dependencies (similar to McCabe)

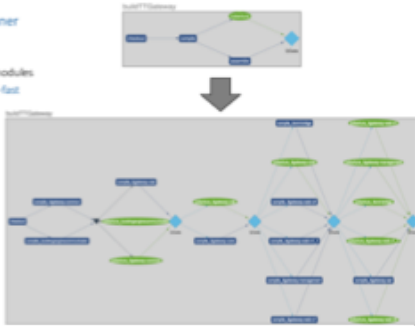
Case Study – Project Planner

- Maven Planner
 - Analyzes maven sub-modules
 - Optimization goal: *Fail-fast*

Execution Speedup: -9,14%

Fails up to 3.31 times faster

Test Failure Seeding



What are next generation Software Delivery Systems?

Easier to use!

Really flexible!

Smart!

Robust!

Maintainable!

THANKS!